

POLICY REVIEW AND DEVELOPMENT PANEL REPORT

REPORT TO:	Corporate Performance Panel		
DATE:	2 nd September 2026		
TITLE:	Future Swimming Provision for West Norfolk		
TYPE OF REPORT:	Cabinet Report		
PORTFOLIO(S):	Deputy Leader and Portfolio Holder for Business, Councillor Simon Ring		
REPORT AUTHOR:	Honor Howell – Strategic Advisor to the Chief Exec and Leader		
OPEN/EXEMPT	Open	WILL BE SUBJECT TO A FUTURE CABINET REPORT:	Yes

REPORT SUMMARY/COVER PAGE

PURPOSE OF REPORT/SUMMARY:
Members are directed to the attached for the purpose of the report and summary.
KEY ISSUES:
Members are directed to the attached report for full details of the key issues.
OPTIONS CONSIDERED:
Members are directed to the attached report for full details of the options.
RECOMMENDATIONS:
To consider the report and make any appropriate recommendations to Cabinet.
REASONS FOR RECOMMENDATIONS:
To scrutinise recommendations being made for an executive decision.